

2 May 1952

MEMORANDUM FOR: Assistant Director, Special Operations

SUBJECT: Mr. Hedden's Trip

25X1 1. [] As you know, Mr. Hedden is thoroughly familiar with
25X1 the problem SO has been having with the Senior
25X1 Representative [] The recent discussion of this matter in
25X1 Mr. Dulles' office highlighted the desirability of a change in per-
25X1 sonalities at this position. Nevertheless, it would be most salutary
25X1 if Mr. Hedden were asked to cover [] the concern which
25X1 is felt in Washington about his constant preoccupation with operational
25X1 problems, particularly on the SO side. Since it is well known that
25X1 the SO [] has been a particular point of controversy and
25X1 dissatisfaction since the war, it is too much to expect that it is
25X1 going to be turned into an effective operating mechanism unless
25X1 [] is permitted to exercise a singleness of direction
25X1 without undue interference in operational matters from the Senior Rep-
representative or anyone else. All recent visitors [] several
of them highly qualified in operational matters, agree that there
are too many fingers in the directional pie and that the SO Station
has not been able to settle down to the program which Washington
would like to see carried out. The effort to be "all things to all
people" has meant in practical terms that the Station has not been
able to develop the facilities to permit it to follow through on any
single operational program in an effective manner.

It is recognized that the foregoing lacks in detailed
specification of cases, but I am assuming that in your oral briefing
of Mr. Hedden, you will be able to provide sufficient instances to
give him a feel for this problem as well as for the confused liaison
situation. Also, he will hardly have time to concern himself with
individual cases.

25X1 2. [] Attached is a paper for Mr. Hedden on the organiza-
25X1 tion of the [] Station. OPC does not agree
25X1 with our views. I will be glad to expand on this to him if he feels
25X1 that he needs additional information. As for []
25X1 I will handle these separately.

25X1 3. [] The question of assigning a Senior Representative to
25X1 [] has been on and off the fire for over a year.
25X1 Mr. Dulles has felt the need for such an individual; [] and

~~SECRET~~
SECURITY INFORMATION

- 2 -

25X1 [] the SO and PC Station Chiefs respectively, have informally expressed the hope that no Senior Representative be assigned.
25X1 [] has also stated himself
25X1 as being opposed to the introduction of another echelon in []
25X1 It would be useful if Mr. Hedden would go into this problem and make a determination for the Director.

25X1

25X1

25X1

[]
Richard Helms
Deputy Assistant Director
Special Operations

Attachment

~~SECRET~~

SECRET

6351

Approved For Release 2003/05/08 : CIA-RDP80R01731R001800080010-8

ROUTING AND RECORD SHEET

INSTRUCTIONS: Officer designations should be used in the "TO" column. Under each comment a line should be drawn across sheet and each comment numbered to correspond with the number in the "TO" column. Each officer should initial (check mark insufficient) before further routing. This Routing and Record Sheet should be returned to Registry.

FROM:

DADSO

NO.

DATE

3 May '52

COMMENTS

TO	ROOM NO.	DATE		OFFICER'S INITIALS
		REC'D	FWD'D	
1. ADSO		5/3/52	25X1	
2. MR. HEDDEN				
3.				
4.				
5.				
6.				
7.				
8.				
9.				
10.				
11.				
12.				
13.				
14.				
15.				

Don't believe I can
add anything constructive
to this over and above
what we've discussed.



25X1

Approved For Release 2003/05/08 : CIA-RDP80R01731R001800080010-8

25X1

Next 2 Page(s) In Document Exempt

SECRET
SECURITY INFORMATION

2 May 1952

MEMORANDUM FOR: Assistant Director, Special Operations

SUBJECT: Mr. Hedden's Trip

25X1 1. [] As you know, Mr. Hedden is thoroughly familiar with
25X1 the problem SO has been having with the Senior
25X1 Representative [] The recent discussion of this matter in
25X1 Mr. Dulles' office highlighted the desirability of a change in per-
25X1 sonalities at this position. Nevertheless, it would be most salutary
25X1 if Mr. Hedden were asked to cover [] the concern which
25X1 is felt in Washington about his constant preoccupation with operational
25X1 problems, particularly on the SO side. Since it is well known that
25X1 the SO [] Station has been a particular point of controversy and
25X1 dissatisfaction since the war, it is too much to expect that it is
25X1 going to be turned into an effective operating mechanism unless
25X1 [] is permitted to exercise a singleness of direction
25X1 without undue interference in operational matters from the Senior Rep-
25X1 resentative or anyone else. All recent visitors [] several
of them highly qualified in operational matters, agree that there
are too many fingers in the directional pie and that the SO Station
has not been able to settle down to the program which Washington
would like to see carried out. The effort to be "all things to all
people" has meant in practical terms that the Station has not been
able to develop the facilities to permit it to follow through on any
single operational program in an effective manner.

It is recognized that the foregoing lacks in detailed
specification of cases, but I am assuming that in your oral briefing
of Mr. Hedden, you will be able to provide sufficient instances to
give him a feel for this problem as well as for the confused liaison
situation. Also, he will hardly have time to concern himself with
individual cases.

25X1 2. [] Attached is a paper for Mr. Hedden on the organiza-
25X1 tion of the [] Station. OPC does not agree
25X1 with our views. I will be glad to expand on this to him if he feels
25X1 that he needs additional information. As for []
I will handle these separately.

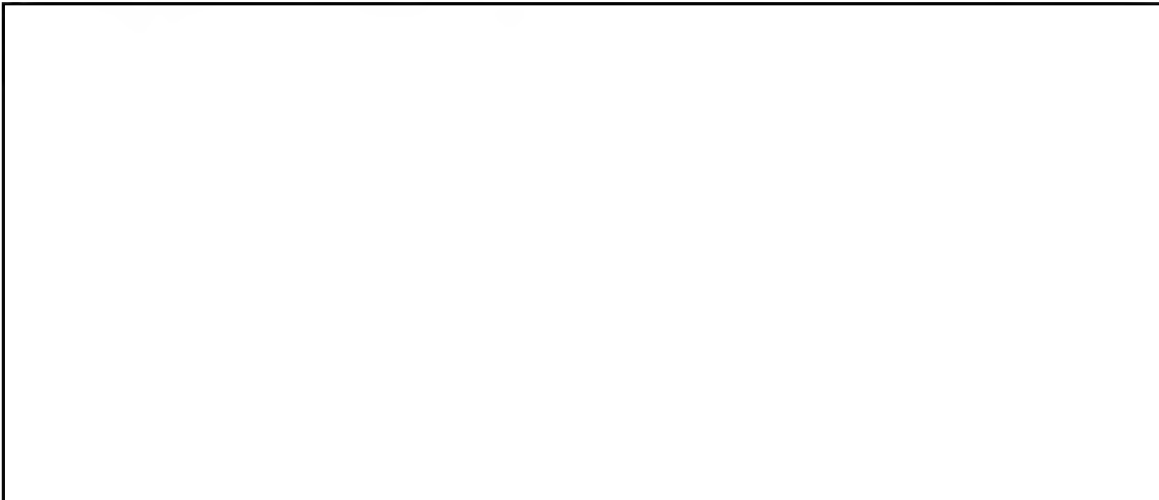
25X1 3. [] The question of assigning a Senior Representative to
25X1 [] has been on and off the fire for over a year.
25X1 Mr. Dulles has felt the need for such an individual; [] and

SECRET
SECURITY INFORMATION

- 2 -

25X1 [] the SO and PC Station Chiefs respectively, have informally expressed the hope that no Senior Representative be assigned.
25X1 [] has also stated himself
25X1 as being opposed to the introduction of another echelon []
25X1 It would be useful if Mr. Hedden would go into this problem and make a determination for the Director.

25X1



/s/
Richard Helms
Deputy Assistant Director
Special Operations

Attachment

SECRET
SECURITY INFORMATION

CENTRAL INTELLIGENCE AGENCY
" OFFICIAL ROUTING SLIP "
EYES ONLY

TO		INITIALS	DATE
1	MR. HEDDEN		
2	ADSO		
3			
4			
5			
FROM		INITIALS	DATE
1	ADSO	6 May	
2			
3			

- Please return directly
- | | | |
|--------------------------------------|---|------------------------------------|
| <input type="checkbox"/> APPROVAL | <input type="checkbox"/> INFORMATION | <input type="checkbox"/> SIGNATURE |
| <input type="checkbox"/> ACTION | <input type="checkbox"/> DIRECT REPLY | <input type="checkbox"/> RETURN |
| <input type="checkbox"/> COMMENT | <input type="checkbox"/> PREPARATION OF REPLY | <input type="checkbox"/> DISPATCH |
| <input type="checkbox"/> CONCURRENCE | <input type="checkbox"/> RECOMMENDATION | <input type="checkbox"/> FILE |

REMARKS:

This should give you some valuable background info.

incidentally, is one of our senior